

PARLIAMENTARY STANDING COMMITTEE OF PUBLIC ACCOUNTS

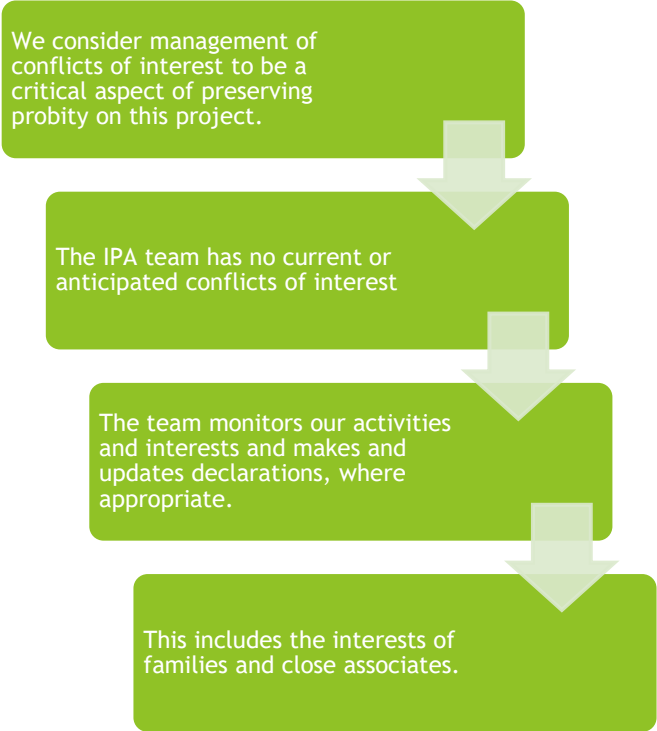
- ▶ Independent Probity Advisor - State Policies and Projects (Macquarie Point Precinct) Order 2025 Statutory Rules 2025, No 49
- ▶ Meeting: 7 August 2026
- ▶ IPA status report to PAC

IPA Team Members: Andrew Harris, Steve Richards, Kevin Davey

Probity is the evidence of ethical behaviour and can be defined as complete and confirmed integrity, uprightness and honesty in a particular process.

Conflicts of Interest and Concurrent Projects

We consider management of conflicts of interest to be a critical aspect of preserving probity on this project.



The IPA team has no current or anticipated conflicts of interest

The team monitors our activities and interests and makes and updates declarations, where appropriate.

This includes the interests of families and close associates.

IPA Team Current/Recently Concluded Projects

- ▶ Probity Advisor, DTF, Treasury Complex Re-Purposed (Andrew Harris)
- ▶ Deep Dive Review, TT-Line, Terminal 3 Project (Steve Richards)
- ▶ Gate 3 Review, DPAC, New Youth Justice Facility (Steve Richards)

Actions arising from 12 May 2026 PAC meeting

Letter from PAC - 26 May 2026

PAC requested the following two items:

(1) Design Quality & Integrity Review Panel - IPA Advice

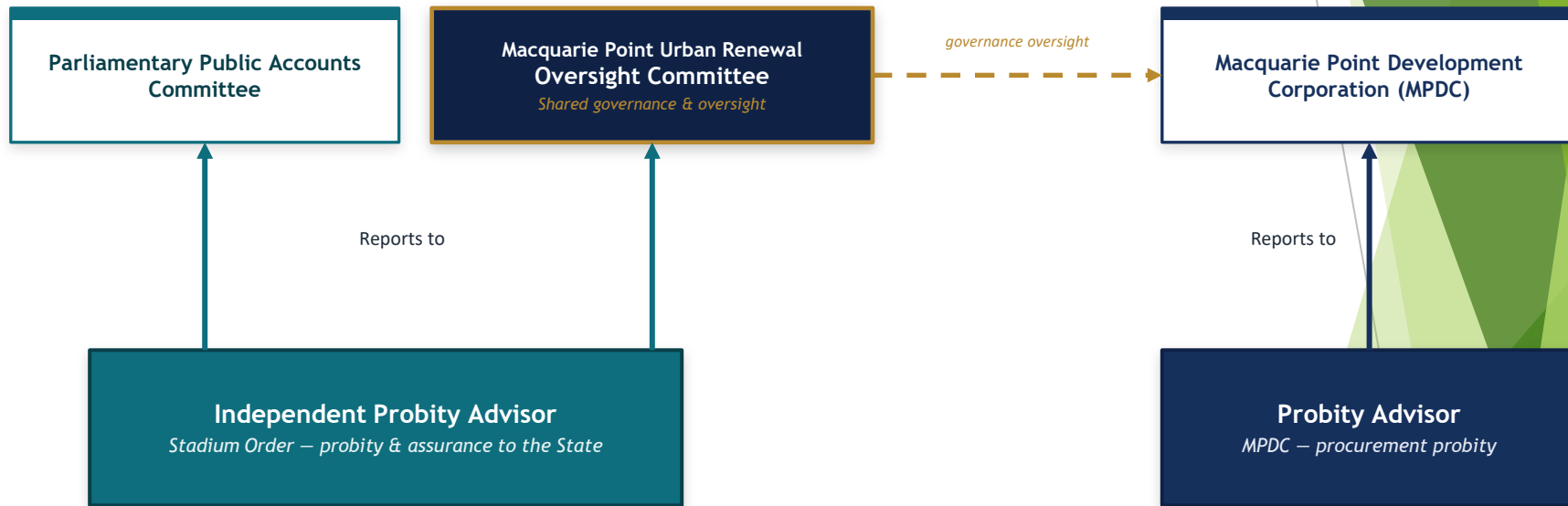
- IPA advice dated 19 February 2026
- Provided to PAC on 11 June 2026

(2) Conflict of Interest Management Plan

- Comments from Oversight Committee on 26 May 2026
- Disseminated to Regulators for comment in July 2026
- Comments received and being considered by BT
- Final approval by A/Secretary, BT

Reporting & Accountability Lines

Independent Probity Advisor + MPDC Probity Advisor



The Independent Probity Advisor reports to both the Parliamentary Public Accounts Committee and the Oversight Committee; the MPDC Probity Advisor is engaged by and advises, the MPDC. The Oversight Committee is the shared governance point across both roles. There is no interaction between the two probity advisor teams.

IPA Actions 12 May to 7 August 2026

Completed decision reports

- Condition B(1)(1)(m) - Definition of “Other” Preparatory Works (10 June)
- Condition B2 - Staging Plan for Stages 1 and 2 - 10 (various - June)
- Condition B13 - Excavation Works Plan (Road Reserves) (4 June)
- Conditions B1(2) & G3 - Notification to EPA of commencement of works (6 July)
- Condition AH5 - Unanticipated Discovery Plan (10 July)

Advisory & regulator matters

- Assurance on DNRET Process Plans for Conditions AH1-5 and H1-17 (Schedules 3 & 4)
- Engagement with TasWater, TasPorts, MAST, EPA, DNRET (incl AHT, HT) + MPDC
- Guidance on a COI declaration for the Design Quality and Integrity Review Panel
- Advice on A3/4 publication
- Guidance on Design Quality and Integrity Review Panel role

Oversight Committee

- Reports to the Macquarie Point Urban Renewal Oversight Committee (26 May, 30 June & 20 July)
- Weekly meeting with Office of the Secretary, BT

Macquarie Point Stadium — Order Conditions Indicative Programme

Independent Probity Advisor · Expected Timelines 2026 · As at July 2026

Submit → review → approval

As at July 2026

Approved / completed

2026

Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec

ORDER REQUIREMENTS BEFORE ANY STAGED WORK COMMENCES

Staging Plans — Stage 1 & 2

Site prep, bulk earthworks, shed removal

Approved 17–18 June

Revised / Updated Staging Plans — Stage 1 & 2

New order task

Revisions to approved Staging Plans

Staging Plans — Stage 3

Stadium & landscaping

Design Quality & Integrity Review Panel

A9 — Design Panel

Completed

Dilapidation Survey Report

C5

Unanticipated Discovery Plan (UDP)

AH5

Approved 10 July

Sheds: Impact Assessment on Road Reserves

Stage 2 · B12, B13

Submit early Jul → agency review (28 days) → approval mid-Aug

PROPONENT'S STAGE-DRIVEN ORDER CONDITIONS

Excavation Plans (Road Reserves)

Stage 1 · B12, B13

Approved 17–18 June

Construction Environmental Mgmt Plan

Stage 1 · C1–C4

Internal review mid–late July
Lodgment revised to late July

Construction Environmental Mgmt Plan

Stage 2 · C1–C4

Running concurrently with Stage 1

Heritage Conservation Management Plan

Stage 2 · H1, H5

Design Plans

Stage 3 · B7, B8

Originally planned · now early 2027

Indicative timing based on Independent Probity Advisor interpretation of the MPDC's Revised Order Conditions Programme (July 2026) and confirmed approval dates. Not for construction sequencing. Subject to ongoing revision.

Source: IPA Interpretation of MPDC Expected Timelines — Order Conditions (V2.0) and MPDC email advice dated 22 July 2026

Macquarie Point Stadium — Order Conditions Programme

Independent Probity Advisor · Notifications register · As at July 2026

Submit → review → approval

Approved / completed

As at July 2026

2026

Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec

NOTIFICATIONS UNDER THE ORDER

Preparatory works notification lodged

Conditions B1 & G3 — SEMP Rev 7 lodged with EPA



Lodged 15 Jun — EPA approved 2 Jul

Record of notifications made to the EPA under the State Policies and Projects (Macquarie Point Precinct) Order 2025. Prepared by Independent Probity Advisor — not for construction sequencing

Source: MPDC notification to the EPA (EPA-LET-OUT-15 Jun 2026) and EPA compliance assessment (File Ref D26-126913, 2 July 2026).

Decision - “Other” Preparatory Works under Condition B(1)(1)(m)

The decision

- MPDC sought to define the following items as preparatory works:
 - Off-site disposal of up to 11,020 m³ material excavated during preparatory works
 - On-site remediation of potential level 3+ contaminated soil (up to 8,300 m³)
- Joint determination by the Minister for Housing and Planning, A/Secretary, DSG and Director, EPA (April-June 2026)

IPA considerations

- 20 m³ of soil excavated for test roof rig to remain on site as already defined under B1(h)
- Avoiding perceptions of influence in tripartite decision-making
- Each decision-maker to have access to the same information
- Independent approval processes between the three decision-makers
- Sequencing the decision prior to approval of B2 (which included preparatory works), thereby avoiding nested or pre-empting decisions

Decision B2 - Staging Plans (Stages 1 & 2)

The decision

- Stage 1 - Site Preparation & Bulk Earthworks; Stage 2 - Goods Shed & Red Shed Removal
- Order provides that the Project may be completed in stages
- Staging Plans to be approved by the Secretary, DSG in consultation with the Director of the EPA, before works on that stage commence
- Staging Plans 1 and 2 approved by A/Secretary, DSG in June 2026
- Commencement of works is subject to approval of stage-specific plans and other approvals required under the Order (e.g. CEMP under C1 and Excavation Surveys under B12/13)

IPA considerations

- Approval to be sequenced after B1(1)(m) determination
- The appropriate basis was followed for the A/Secretary's approval under Condition B2
- MoG changes - re-confirming HOSS/DPAC consultation
- DSG exceeded consultation requirements of the Order - nine entities, including HOSS

Decision B13 - Excavation Works Plan (Road Reserves)

The decision

- B12/13 regulates excavation works within road reservations - designed and constructed to maintain the stability and integrity of road infrastructure
- Specifies design drawings, structural certification and supporting geotechnical assessments
- Required before a stage of works for the Project commences
- Approved by the A/Secretary of DSG under B13 in June 2026

IPA considerations

- Processes applied were consistent with the Order
- The appropriate basis was followed for the A/Secretary's approval under Condition B13
- Order does not specify any mandatory consultation requirements for Secretary, but HOSS and HCC consulted

Notification B1(2) & G3 - Intention to Commence Preparatory Works

The notification

- On 15 June 2026, MPDC notified EPA of intent to commence preparatory works
- Works can commence where EPA confirms satisfaction with the Site Environmental Management Plan (SEMP)
- EPA response on 2 July 2026 to accept notification and SEMP

IPA considerations

- The MPDC and the EPA acted in compliance with the Order through the process - ie statutory timeframes and review of SEMP
- No formal approval required under the Order by the Director EPA or the A/Secretary, BT
- EPA declared no COI or other probity matters

Condition AH5 - Unanticipated Discovery Plan (UDP)

The condition

- UDP is to be prepared to the satisfaction of the Minister administering the *Aboriginal Heritage Act 1975*, in consultation with the department responsible for the administration of that Act
- Iterations of the UDP discussed between MPDC and AHT (~ March to July)
- Minister provided written advice to MPDC confirming satisfaction with the UDP on 10 July 2026

IPA considerations

- Processes applied were consistent with the Order
- Extensive engagement between MPDC and AHT/DNRET on drafts
- Comments sought and incorporated
- COI management process in place and current within DNRET

Questions and Discussion

- ▶ Committee focus and requirements

Thank you for your time

Appendix - Probity Plan Actions (For Reference)

Probity Plan Work Plan Actions Cont'd	Actions By IPA Team
Spot Checks / Assurance Activities	- A6 Formal CEMPs (i.e. Project Stages 1 and 2) yet to be submitted for consultation - MPDC is engaging with the Baha'i Centre of Learning; Federal Group; HCC; RSL; TSO; UTAS and regulators on preliminary documentation relating to CEMPs - Engagement with regulators on internal COI management and processes for management and approvals of actions under the Order
Review Document Approvals (A1-A4)	- Ongoing monitoring of A1-A4 conditions in preparing IPA advice
Review of Plans Under Order Approval/Hold Points	- Yet to be required. Stage 1 and Stage 2 CEMPs are first such plans anticipated under the current programme
Probity Breach Management Oversight	- No identified breaches as of 31 July 2026
Assurance & Gatekeeping Inputs	- Suggested approach to ITAS/BT in July 2026 on incorporation of probity checks into Gate 4 assurance of the project
Consultation Integrity Checks	- Processes and decisions have been assessed for compliance with the Order - B1(1)(m), B2, B1(2)/G3, B13, AH5 - Consultation requirements for each of these decisions have been met
Escalation & Change Control Management	- No material changes to major project parameters advised to IPA (at 31 July 2026)
Information Security & Publication Compliance	- Discussion Paper prepared and ongoing discussions with BT/MPDC regarding compliance with A3 requirements for relevant documents

Probity Plan Work Plan Actions

Actions By IPA Team

Real-time Probity Advice

Advice has been provided on:

- Establishment of Design Quality and Integrity Panel (A9)
- Terms of Reference and operations for the Panel (A9)
- Management of potential conflict of interest for A/Secretary of DSG on B2 Staging Plan
- Sequencing of Staging Plan approvals under B2 against B(1)(1)(m) definition of Prep. Works
- The process for determinations by the Minister for Housing and Planning and A/Secretary under B1(1)(m)
- Declaration of potential conflict of interest for appointee to the Design Quality and Integrity Review Panel
- Treatment of sensitive information in publication of documents under A3/A4 of the Order

Monitor Decision-Making Compliance Review compliance with administrative decision-making processes required under the Order

Formal probity advice reports on:

- Establishment of the Design Panel (A9)
- Roof Test Rig (B1)
- Stage 1 and 2 Staging Plans (B2)
- Definition of Preparatory Works (B1(1)(m))
- Excavation Plans (Road Reserves) (B12/B13)
- Scope of Dilapidation Survey (C5)
- Processes for approval of Aboriginal Heritage and Historical Cultural Heritage, incl Unanticipated Discovery Plan (Scheds 3 & 4)
- Notification to commence preparatory works (B1(2) & G3)

Probity Plan Work Plan Actions Cont'd		Actions By IPA Team
Probity Issues Register & Probity Advice Log	Established and current	
Probity Induction & Training	Training/Induction offered to regulators under the Order at each engagement	
Conflicts of Interest Register & Management	- Conflict of Interest Management Plan at version 4 - comments from OC on 26 May 2026; regulators in July and August 2026 - Advice to DPAC on COI Register for OC and declarations of Conflict of Interest as a standing item for OC meetings - Engagement with regulators and the Proponent on COI management - Reviewed Conflict of Interest register for DNRET	