

Building Tasmania

4 Salamanca Place, Hobart TAS 7000
GPO Box 536, Hobart TAS 7001 Australia
www.building.tas.gov.au



Our Ref: MPR26/120/6

Hon Ruth Forrest MLC
Chair
Public Accounts Committee
E-mail: ruth.forrest@parliament.tas.gov.au

Dear Chair

As you would be aware, earlier this year MODA Consulting were appointed as the Independent Probity Adviser (IPA) for the *State Policies and Projects (Macquarie Point Precinct) Order 2026* (the Order). As part of their role, MODA provides probity reports on the decision-making processes undertaken by officers when making formal decisions under the Order.

The *Macquarie Point Multipurpose Stadium – Governance, Oversight and Assurance Framework* includes a commitment to provide the Public Accounts Committee copies of the reports produced by the IPA to reinforce accountability and transparency in the delivery of this significant infrastructure project.

There are four reports attached for the Committee's information on the following decisions:

- Preparatory Works Determination
- Stages 1 and 2 of the Staging Plan
- Impact Assessment on Road Reserve
- Design Quality and Integrity Review Panel appointments

Please note, these reports only cover decision-making processes related to the Order and not any decisions made by the Macquarie Point Development Corporation (MPDC) in relation to procurement activities. These are a matter for MPDC and not the Department of State Growth when administering the Order.

If you have any questions, please contact Andrew Johnson, Director – Office of the Secretary by email at andrew.johnson@building.tas.gov.au

Yours sincerely

A black rectangular box redacting the signature of Shane Gregory.

Shane Gregory
A/Secretary

6 July 2026

Enc: IPA advice – Preparatory Works Determination
IPA advice – Stages 1 and 2 of the Staging Plan
IPA advice – Impact Assessment on Road Reserve
IPA advice – Design Quality and Integrity Review Panel appointments

PREPARATORY WORKS DETERMINATION UNDER ORDER CONDITION

B1(1)(m)

To: Acting Secretary, Department of State Growth

From: Independent Probity Advisor

Subject: Probity and assurance advice – Preparatory Works Determination under Condition B1(1)(m)

Date: 10 June 2026

BACKGROUND AND PURPOSE

At the 16 February 2026 meeting of the Macquarie Point Urban Renewal Oversight Committee, the Macquarie Point Development Corporation (MPDC) tabled it would be seeking clarifications/approvals on inclusions of certain preparatory works under Schedule 1, Part 4, Condition B1(1)(m) of the *State Policies and Projects (Macquarie Point Precinct) Order 2025 Statutory Rules 2025, No. 49* (the Order) as “other” preparatory works.

To give effect to this inclusion, the Order requires joint determinations by the Minister for Housing and Planning (the Minister), the Secretary of the Department of State Growth (DSG) and the Director of the Environment Protection Authority (EPA).

Making a determination under Condition B1(1)(m) requires the Minister, the Secretary and the Director of the EPA to each act in their respective statutory capacities under the Order.

On 4 March 2026, the Chief Executive Officer (CEO) of the MPDC wrote to the Director of the EPA to outline the scope of works where a determination was requested to include the following items as preparatory works under Condition B1(1)(m):

- Off-site disposal of material excavated during preparatory works (up to a maximum of 11,020 m³)
- On-site remediation of potential level 3+ contaminated soil (up to a maximum of 8,300 m³).

The purpose of this IPA Minute is to:

- Provide assurance regarding the conduct of joint determinations by the Acting Secretary, DSG, the Minister for Housing and Planning and the Director of the EPA under B1(1)(m)
- Attest to the Acting Secretary, DSG’s consideration of a determination under Condition B1(1)(m) of the Order
- Clarify the relationship between that determination and any future approval by the Acting Secretary, DSG of a Staging Plan under Condition B2.

Character of the proposed B1(1)(m) determination

The proposed determination is confined to whether some of the identified Stage 1 Staging Plan activities are preparatory works in character.

Secretary's statutory role

In considering this matter, the Acting Secretary is exercising an independent statutory function conferred by the Order, separate from the Minister's determination under the same provision and from DSG's role in advising the Minister.

Advice before the Secretary

We understand that the Acting Secretary, DSG has been provided with independent advice from an external technical advisor to support consideration of whether the proposed works may properly be characterised as preparatory works for the purposes of Condition B1(1)(m). This advice is listed below:

- Era Advisory advice to the Acting Secretary, DSG dated 13 April 2026.

Other information before the Secretary

The IPA has been advised that a copy of the EPA's determination was provided to the Acting Secretary, DSG on 9 April 2026 by the CEO of the MPDC.

Initial Determination by the EPA

The Director of the EPA responded to the MPDC on 2 April 2026, conveying an initial determination that off-site disposal of material excavated during preparatory works (up to a maximum of 11,020 m³) and on-site remediation of potential level 3+ contaminated soil (up to a maximum of 8,300 m³) can be defined as preparatory works under Condition B1(1)(m).

Determination by the Acting Secretary, DSG

On 22 April 2026, the Acting Secretary, DSG conveyed to the CEO of the MPDC a determination that:

- Decides that the following scope of the MPDC's request are preparatory works:
 - offsite disposal of material excavated during preparatory works (up to a total volume of 11,000m³), except for material excavated as a result of the installation of the temporary testing rig
 - on-site remediation of potential level 3+ contaminated soil,
- Does not authorise construction
- Does not approve staging and must precede a Staging Plan decision
- Does not determine the commencement of Stadium construction.

The Acting Secretary, DSG advised the CEO of the MPDC that this determination differs from that of the Director of the EPA in relation to the treatment of material associated with the installation of the temporary testing rig, resulting in a reduction in the volume of excavated material of 20 m³ that may be appropriately defined as preparatory works.

(The retention of excavated material on site from the installation of the temporary testing rig is specifically required by Condition B1(1)(h). This material is to remain onsite and is not considered capable of being defined as "other such works" for the purposes of Condition B1(1)(m) as it is related to already prescribed preparatory works.)

The Director of the EPA was copied into the correspondence from the Acting Secretary to the CEO of the MPDC. The Office of the Secretary, DSG also contacted the EPA at officer level to advise of the variation in determination of the Acting Secretary, DSG under B1(1)(m) and to seek written confirmation from the EPA whether it supported the revised volumes applied to the determination made by the Acting Secretary, DSG.

On 7 May 2026, the Director of the EPA provided written confirmation to the CEO of the MPDC that the EPA had amended its determination on the basis of the information concerning the re-categorisation of 20 m³ in excavated material, as provided by the Acting Secretary, DSG to the EPA on 22 April 2026.

Determination by the Minister for Housing and Planning

Condition B1(1)(m) requires separate determinations by the Minister and the Secretary, DSG, each acting in their individual statutory roles, notwithstanding the administrative reporting relationship between them.

The IPA has confirmed that the advice provided to support the Acting Secretary's determination was prepared and delivered independently from the documentation provided to the Minister.

A Minute to the Minister was prepared and submitted by the Director of the Office of the Secretary, DSG on 14 May 2026. This Minute noted that the Director of the EPA and Acting Secretary, DSG had made positive determinations in relation to the matter and included as an attachment the independent technical advice by ERA Advisory.

The Minute requested the Minister to consider the request from MPDC and determine whether the requested activities constitute preparatory works under Condition B1(1)(m) of the Order. The Minute did not include a recommendation regarding the nature of the Minister's determination, facilitating the Minister to make an independent determination.

On 29 May 2026, the Minister approved the Minute but did not specify the nature of the determination made. The Office of the Secretary, DSG, therefore wrote to the Minister to seek clarification of the nature of the determination by the Minister. On 8 June 2026, the Minister confirmed that the determination was for offsite disposal of material excavated during preparatory works (up to a total volume of 11,000m³), excluding the material excavated as a result of the installation of the temporary testing rig, and on-site remediation of potential level 3+ contaminated soil.

In making the determination under Condition B1(1)(m), the Minister independently sought and received a perspective from the Secretary, Department of Premier and Cabinet (DPAC). The Secretary, DPAC informed the Minister that, having considered advice from the Director, Office of the Secretary, DSG; independent advice from ERA Advisory; the determination of the Secretary of the DSG; and the amended determination of the Director of the EPA, it was considered to be open to the Minister to make a determination that the proposed excavation and remediation actions and volumes (as described in the paragraph above) constitute preparatory works for the purposes of Condition B1(1)(m). The Minister conveyed this determination in writing to the MPDC on 8 June 2026.

Common information base for Decision-Makers

From a probity perspective, the three statutory decision-makers under the Order have acted on a common final information base in making a joint determination under Condition B1(1)(m). This includes a close out process for the IPA to confirm with the EPA that the processes for securing tripartite determinations as described in this advice have not impacted or affected their determination.

Role overlap

The dual role of the Secretary of DPAC in signing the advice to the Minister under Condition B1(1)(m) and as Chair of the Macquarie Point Urban Renewal Oversight Committee does not of itself create a probity barrier and is considered to be capable of being managed appropriately in accordance with the draft Conflict of Interest Management Plan and where the decision-making record is clear as to the capacity in which relevant advice and actions were undertaken.

Relationship with Condition B2 (Staging Plan)

The IPA understands that Order Conditions B1(1) and B2 perform distinct functions:

- B1(1) concerns the scope of allowable preparatory work under the Order
- B2 governs Secretary approval of a Staging Plan (in consultation with the Director of the EPA), which in this case involves the Proponent's defined Stage 1 Staging Plan that includes preparatory works activities.

Therefore, a determination under B1(1)(m):

- Does not constrain or pre-empt the Secretary's future consideration of a Staging Plan approval under Condition B2
- Any B2 decision must be made separately, at the relevant time, on the material currently before the Secretary.

DOCUMENTATION REVIEWED

The following documentation was reviewed by the Independent Probity Advisor in preparing this Minute:

Documentation/Artefact	Purpose	Date
Letter from CEO, MPDC to Director, EPA	Request for determination on Preparatory Works under B1(1)(m)	4 March 2026
Letter to CEO, MPDC from Director, EPA	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i> - Determination on Preparatory Works under B1(1)(m)	2 April 2026
Email from CEO, MPDC to A/Secretary, DSG	Request for determination on Preparatory Works under B1(1)(m) and conveying of determination by EPA	9 April 2026
Letter and Report – Managing Director ERA to A/Secretary, DSG	External technical advice on the determination under B1(1)(m)	13 April 2026
Draft Minute to the Minister for Housing and Planning from the	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i> – Determination of	22 April 2026

Director of the Office of the Secretary, DSG	Preparatory Works under Condition B1(1)(m) - seeking Ministerial determination	
Letter from A/Secretary, DSG to CEO, MPDC	Advice of A/Secretary, DSG's determination under B1(1)(m)	22 April 2026
Emails – Director, Office of the Secretary, DSG to and from Senior Environmental Officer, EPA	Convey ERA technical advice and determination of definition of preparatory works under B1(1)(m)	24 April 2026 5 May 2026
Letter to CEO, MPDC from Director, EPA	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i> – Revised determination on Preparatory Works under B1(1)(m)	7 May 2026
Final Minute to the Minister for Housing and Planning from the Director of the Office of the Secretary, DSG	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i> – Determination of Preparatory Works under Condition B1(1)(m) - seeking Ministerial determination	14 May 2026
Letter, Secretary, Department of Premier and Cabinet to Minister for Housing and Planning	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i> – Advice on a determination of Preparatory Works under Condition B1(1)(m)	28 May 2026
Final Minute to the Minister for Housing and Planning from the Director of the Office of the Secretary, DSG	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i> – Determination of Preparatory Works under Condition B1(1)(m) - Approval from the Minister. Attachments to the Minute to the Minister included attachments of: - Initial MPDC request - Secretary of DSG determination (22 April 2026) - EPA Determination (2 April 2026) - EPA Determination (7 May 2026) - ERA Advisory — Advice to the Secretary (13 April 2026)	29 May 2026
Minute to the Minister for Housing and Planning from the Director of the Office of the Secretary, DSG	Seeking confirmation of the nature of the Minister's determination under B1(1)(m)	8 June 2026
Letter to the CEO, MPDC from the Minister for Housing and Planning	Confirmation and conveyance of Minister's determination under B1(1)(m)	8 June 2026

PROBITY ASSURANCE & CONCLUSION

Based on the review undertaken, the Independent Probity Advisor is satisfied that a clear and probity-appropriate basis has been conducted for allowing for joint determinations under B1(1)(m) by the Acting Secretary, DSG, Director of the EPA and the Minister for Housing and Planning.

SCOPE LIMITATIONS

This probity and assurance advice is limited to assessment of administrative decision-making processes and governance compliance associated with the Acting Secretary making a determination under Condition B1(1)(m) of the Order.

It does not extend to technical evaluation of construction methodologies, design detail, environmental performance, traffic impacts or operational arrangements, which are subject to separate approvals under other conditions of the Order.

This advice also does not address the merits or approval of the Proponent's omnibus Staging Plan submission covering Stage 1 and Stage 2 of the Project.

SIGN OFF

As the Independent Probity Advisor, we confirm that we have reviewed the supporting documentation and the processes applied by DSG to support the Acting Secretary and the Minister making their determinations through their respective statutory capacities under Condition B1(1)(m) of the Order.

Further, on the basis of the information available to the IPA, the joint determination under B1(1)(m) by the Acting Secretary, DSG, the Minister for Housing and Planning and the Director, EPA has been supported by an evidence-based and properly exercised decision-making process.

Separately to the Acting Secretary's process of deciding a determination, the IPA notes the Order requires all three deciding parties to agree the same scope of preparatory works in their individual determinations to give effect to the Order's requirement for a joint determination.

The IPA has advised DSG representatives that aligning all joint determinations on scope could be done expediently by way of written clarifications and confirmations between required parties.



Andrew Harris
Director, MODA Consulting

t: 
e: 

10 June 2026

INDEPENDENT PROBITY ADVISOR – MINUTE TO THE ACTING SECRETARY OF STATE GROWTH

APPROVAL OF STAGING PLANS UNDER CONDITION B2 – STAGE 1 AND STAGE 2

To: Acting Secretary, Department of State Growth

From: Independent Probity Advisor

Subject: Probity and assurance advice – assessment of omnibus Staging Plan submission under Order Condition B2

Date: 10 June 2026

BACKGROUND AND PURPOSE

The Macquarie Point Development Corporation (MPDC as Proponent) has lodged an omnibus Staging Plan document that describes a delivery approach comprising four proposed stages for the Macquarie Point Multipurpose Stadium Project (the Project).

While the omnibus Staging Plan submitted outlines all four proposed delivery stages, the Proponent is presently seeking approval under Condition B2 of the *State Policies and Projects (Macquarie Point Precinct) Order 2025* (the Order) for two specific stages only, namely Stage 1 (Site Preparation and Bulk Earthworks) and Stage 2 (Goods Shed and Red Shed Removal).

Also, the Proponent's Stage 1 scope includes two preparatory works activities that are the subject of a separate (tripartite) determination requiring joint approval by the Minister for Housing and Planning, the Secretary of the Department of State Growth (DSG) the Director of the Environment Protection Authority (EPA) under Condition B1(1)(m). These two matters are offsite disposal of material excavated during preparatory works and on-site remediation of potential level 3+ contaminated soil. This separate determination is needed because Condition B1 deliberately constrains qualifying activities that can be considered preparatory works. Condition B1(1)(m) provides for "such other works" to be treated as preparatory works where the Order-required parties jointly determine that outcome. Also, the IPA has advised all parties involved that the B1(1)(m) determination needs to precede the Stage 1 Staging Plan approval.

This Minute provides probity and assurance advice to support consideration by the Acting Secretary of DSG of those specific stage approvals under Condition B2 only. It accompanies the attached Stage 1 and Stage 2 assurance checklists prepared by the IPA (see Attachments A and B) and does not address approval of later proposed stages.

This advice has been prepared for the Acting Secretary of DSG but includes actions taken by the Secretary, DSG prior to the implementation of revisions to administrative arrangements announced by the Tasmanian Government on 3 March 2026 – for example, the consultation undertaken to progress consideration of this matter by the Secretary prior to 3 March 2026.

STATUTORY CONTEXT

Condition B2 of the Order provides that use and development of the Project may be completed in stages and requires that, where works are staged, a plan for each stage is to be approved by the Secretary, in consultation with the Director of the EPA, before works on that stage commence.

Consultation undertaken by the Secretary in considering this matter extended beyond the minimal requirement under Condition B2 of the Order which prescribes consultation only with the Director, EPA. Specifically, on 5 February 2026 the Secretary sought views on the Staging Plan from other third parties including the Hobart City Council, TasPorts, Head of the State Service, Department of Health, Department of Police, Fire and Emergency Management, and the Department of Natural Resources and Environment Tasmania. Consultation was also undertaken with the Proponent and internally to DSG through its Divisions, including Transport; Strategy, Housing, Infrastructure and Planning; and Creative Industries, Sport and Visitor Economy.

On 23 February 2026, the Director of the EPA wrote to the Secretary of DSG to advise the determination that the Staging Plan satisfactorily addressed the requirements of Condition B2 for the conditions of the Order that fall within the remit of the EPA. On 23 February 2026, the Secretary conveyed the outcomes of DSG's consultation process to the Director, EPA to review the additional information received from this process to ensure the Director, EPA remained comfortable in approving the Staging Plan by 5 March 2026.

With regard to the separate (tripartite) determination under Condition B1(1)(m) for qualifying preparatory works activities needed before approving the Stage 1 Staging Plan, the Director, EPA provided a positive determination on the Proponent's 4 March 2026 request on 2 April 2026. The Acting Secretary's determination was given on 22 April 2026, with the Minister's determination confirmed on 8 June 2026.

The IPA provided separate probity and assurance advice on this joint determination process to the Acting Secretary, DSG on 10 June 2026.

With this joint approval given under Condition B1(1)(m), the scope of preparatory works in the Proponent's Stage 1 Plan meets the definition of preparatory works under the Order, allowing the Acting Secretary to consider giving Staging Plan approval under Condition B2.

DECISION SCOPE AND EFFECT

This decision approves the Staging Plan under Condition B2 for the relevant stage(s) only. The approval confirms the staging and sequencing framework and how the requirements of the Order will be managed at a stage level. It does not authorise the commencement of works.

Commencement of works for any stage remains subject to the preparation and approval of all further stage-specific plans and approvals required under the Order, including (without limitation) approval of a Public Domain and Landscaping Plan under Conditions B3 and B4 and the relevant construction management approvals, each of which must be obtained before works for the stage commence.

DOCUMENTATION REVIEWED

The following documentation was reviewed by the IPA in preparing this Minute:

Documentation/Artefact	Purpose	Date
Letter from CEO, MPDC to Secretary DSG	Submitting Staging Plan for Stage 1 and 2 for consideration by the Secretary under B2 Schedule 1, Part 4	28 January 2026
Minute to Secretary DSG from A/Director, State Planning Office - MPR 26/6	Departmental brief on the Demonstration of Compliance with Condition B2 in Schedule 1 Part 4 of the Order (Initial Assessment) (Not approved by the Secretary)	30 January 2026
Letter from Secretary, Department of State Growth (DSG) to CEO MPDC	Seeking confirmation as to suitable qualifications of person/s who prepared the Staging Plans prepared the Staging Plan (under Schedule 1, Part 2, Clause 2 (A1) 1 (a))	2 February 2026
MPDC Multipurpose Stadium Project Staging Plan MPMS-DUO-PL-MM-01-13.0 Staging Plan_OA	Staging Plan for consultation and determination	3 February 2026
Letter from CEO, MPDC to Secretary, DSG	Confirmation that the person/s who prepared the Staging Plan were suitably qualified under Schedule 1, Part 2, Clause 2 (A1) 1 (a). (The letter attached a revised staging plan confirming the development and client approval and CVs)	4 February 2026
Minute to Secretary, DSG from A/Director, State Planning Office - MPR 26/6	Departmental brief (follow up to Brief on 30 January 2026) on Multipurpose Stadium Project Staging Plan - demonstration of being prepared in accordance with the <i>State Policies and Projects (Macquarie Point Precinct) Order 2025</i>	4 February 2026
Letter from Secretary, DSG to Head of State Service	Consultation on the Staging Plan	10 February 2026
Multipurpose Stadium Project Review of MPDC Staging Plan Version A	DSG Review of MPDC Staging Plan Version A	February 2026
Letter to Secretary, DSG from Secretary, Department of Police, Fire, Emergency Management	Consultation response on the Staging Plan	18 February 2026
Letter from Deputy Secretary, Transport to the Secretary, DSG	Consultation response on the Staging Plan	19 February 2026

Documentation/Artefact	Purpose	Date
Memorandum from Managing Director, ERA Advisory to Secretary, DSG	Independent advice for permit regulator on the Staging Plan	19 February 2026
Letter from Director, EPA to Secretary, DSG	Determination on the Staging Plan	23 February 2026
Letter from the Acting Head of State Service to the Secretary, DSG	Consultation response on the Staging Plan	23 February 2026
Minute to Secretary DSG from the Office of the Secretary – MPR 26/35	Departmental brief on Key Stakeholder Feedback on Staging Plan	23 February 2026
Letter to Director, EPA from Secretary, DSG	Letter to Director EPA to convey outcomes of DSG consultation on Staging Plan	23 February 2026
Letter from CEO, Hobart City Council to A/Secretary, DSG	Consultation response on the Staging Plan	12 March 2026
Letter from A/Secretary, DSG to HOSS	Consultation on the Staging Plan to address potential conflict of interest risk (see Probity Consideration below)	17 March 2026
Letter from CEO MPDC to A/Secretary, DSG	To provide a revised Staging Plan with minor exceptions as updates to the matrix of conditions across H10, H11, H12 and T23, T24, T25 (see Correspondence from the Chief Executive Officer, MPDC below in this advice).	24 March 2026
Letter from HOSS to A/Secretary, DSG	Confirming advice of 23 February 2026 on consultation on the Staging Plan (see Probity Consideration below)	25 March 2026
Letter from Director, EPA to CEO, MPDC	EPA determination that offsite disposal of material excavated during preparatory works (up to a maximum of 11,020 cubic metres) and on-site remediation of potential level 3+ contaminated soil (up to a maximum of 8,300 cubic metres) are preparatory works.	2 April 2026

USE OF SEPARATE STAGE-BASED ASSURANCE CHECKLISTS

Two separate assurance checklists have been prepared to support the Secretary's decision-making under Condition B2. This reflects the structure and intent of the Order, under which the legal and decision-making unit is the stage rather than the omnibus Staging Plan document submitted by the Proponent.

The use of discrete Stage 1 and Stage 2 assurance checklists enables the Secretary to consider, approve or defer each stage independently.

SCOPE AND LEVEL OF DETAIL CONSIDERED

The assurance checklists assess whether each Staging Plan (i.e. Staging Plan 1 and 2) component satisfies the minimum requirements of Condition B2 and Schedule 1 of the Order. The Staging Plans are treated as high-level staging and sequencing instruments and are not assessed as detailed construction, design or operational plans.

It is noted that certain third-party agencies consulted by the Secretary in making a determination on Staging Plans 1 and 2 also provided approval for, or comments on, Staging Plans 3 and 4. Staging Plans 3 and 4 are not the subject of the Proponent's current submission nor the Secretary's decision under the Order. Third party comments on Stages 3 and 4 are excluded from this advice and are more appropriately considered upon lodgment by the Proponent for determination by the Secretary at a later stage.

PROBITY CONSIDERATION

Noting the amendments to administrative arrangements announced by the State on 3 March 2026, consideration has been given as to whether the Acting Secretary's prior involvement in this matter as an officer of the Department of Premier and Cabinet, representing the Head of State Service, could give rise to an actual or perceived conflict of interest or an apprehension of bias in connection with the proposed decision under condition B2 of the Order.

Correspondence providing feedback on the Staging Plan was issued from the office of the Head of the State Service at a time when the Acting Secretary was performing that separate statutory role. This circumstance arose as a result of administrative arrangements and not through any action taken for the purpose of influencing the current decision.

From a probity perspective, there is a potential perception that the Acting Secretary could be seen to be considering a matter on which feedback was previously provided in a different capacity. To manage that risk transparently, it is appropriate for the Acting Secretary to treat the earlier correspondence as a historical governance artefact and not to rely upon it as determinative of the exercise of the statutory discretion under condition B2.

An additional step of seeking confirmation from the current position of the substantive Head of the State Service has been undertaken which assists in clearly separating any prior role-based involvement from the present decision-making function.

On that basis and provided the Acting Secretary's decision record demonstrates that the decision is made afresh on its merits having regard to the requirements of condition B2 and the consultation undertaken in accordance with the Order, the IPA considers that the approach adopted is a reasonable and proportionate measure to manage any perceived apprehended bias risk and is consistent with accepted probity principles and administrative law expectations.

CORRESPONDENCE FROM THE CHIEF EXECUTIVE OFFICER, MPDC

On 24 March 2026, the Chief Executive Officer of the MPDC wrote to the Acting Secretary, DSG to provide a revised Staging Plan for Stages 1 and 2 with what were defined by the Chief Executive Officer as “minor exceptions as updates to the conditions matrix” in the Staging Plan. The updates reference Order Conditions H10, H11, H12 and T23, T24, T25.

Conditions H10, H11 and H12 are to be amended to apply to Stage 1 as well as Stages 2 and 3 as bulk excavation will take place within the area required to be covered by the Statement of Historical Archaeological Potential. The Order Conditions T23, T24, T25 are deemed by the MPDC as no longer applying to Stage 1 as the removal of the sewer pipeline is now anticipated to take place as part of Stage 3, not Stage 1.

Third party consultation on the Staging Plan for Stages 1 and 2, commenced by the Secretary of DSG on 5 February 2026, had been largely concluded by the time of the receipt by the Acting Secretary of the correspondence from the Chief of Executive Officer of the MPDC advising of amendments to the Staging Plan for Stages 1 and 2 on 24 March 2026.

Following discussion with the IPA, the Acting Secretary determined that the decision under Condition B2 under the Order would be made on the basis of the initial MPDC correspondence of 28 January 2026 to the Secretary seeking approval for a Staging Plan specifically for Stages 1 and 2.

This approach means the proposed revisions to the matrix of conditions for the Staging Plan for Stages 1 and 2, advised by the Chief Executive Officer on 24 March 2026, are to be subject to a new, separate amendment process, consistent with the amendment/variation requirements of Condition B2(4) under the Order. In doing so, this approach will ensure there is a baseline Secretary approval against which all later amendments/variations can be tracked.

PROBITY ASSURANCE

Based on the review undertaken, the IPA is satisfied that the attached Staging Plan Stage 1 and Stage 2 assurance checklists provide a clear, disciplined and probity-appropriate basis for the Acting Secretary’s consideration of the requested approvals under Condition B2.

CONCLUSION

The IPA confirms that this Minute and the accompanying assurance checklists appropriately frame the Acting Secretary’s decision-making in respect of the current Staging Plan Stage 1 and Stage 2 approval requests under Condition B2 of the Order.

SCOPE LIMITATIONS

This probity and assurance advice is limited to assessment of administrative decision-making processes and governance compliance associated with the Acting Secretary's consideration of Staging Plans under Condition B2 of the Order.

It does not extend to technical evaluation of construction methodologies, design detail, environmental performance, traffic impacts or operational arrangements, which are subject to separate approvals under other conditions of the Order.

This advice also does not address the merits or approval of later proposed stages described in the omnibus Staging Plan submission.

SIGN-OFF

As the Independent Probity Advisor, we confirm that we have reviewed the documentation identified above and the processes applied by the Department of State Growth in support of the Acting Secretary's consideration of the Stage 1 and Stage 2 Staging Plans (dated 28 January 2026) under Condition B2 of the Order.

Based on the information provided and the assurance checks undertaken, we are satisfied that the processes applied are consistent with the requirements of the Order and accepted probity principles.



Andrew Harris
Director
MODA Consulting
t: [REDACTED]
e: [REDACTED]

10 June 2026

CONDITION B2 – STAGING PLAN DECISION BRIEF AND ASSURANCE SUMMARY

STAGE 1 – SITE PREPARATION AND BULK EARTHWORKS

Project: Macquarie Point Multipurpose Stadium – Stage 1

Order: *State Policies and Projects (Macquarie Point Precinct) Order 2025*

Relevant Condition: B2 – Staging Plan

1. OVERARCHING STAGING PLAN REQUIREMENTS

- ☐ A Staging Plan has been prepared for Stage 1 – Site Preparation and Bulk Earthworks prior to the commencement of works for that stage.
- ☐ All elements of the Stage 1 staging plan meet the definition of Preparatory works as listed in Order Condition B1(1), include the preceding step for a joint determination required under Order Condition B1(1)(m).
- ☐ Any amendment or variation to the Staging Plan will require approval by the Secretary prior to implementation.

2. COMPLIANCE WITH CONDITION DEPENDENCIES

- ☐ Approval of the Stage 1 Staging Plan does not authorise the commencement of works that require approval under other Order conditions.
- ☐ No works are proposed to commence prior to approval of required documents, except where permitted preparatory works under Condition B1 apply and associated prerequisites are satisfied.

3. STAGING PLAN DOCUMENTATION REQUIREMENTS

- ☐ The Staging Plan has been prepared by a suitably qualified person, consistent with Schedule 1 (A1) of the Order.
- ☐ The Staging Plan is suitable to be treated as a “relevant document” under Schedule 1 and once approved, forms part of the conditions of approval.
- ☐ Arrangements are in place for the approved Staging Plan to be provided to relevant regulators in accordance with Schedule 1 (A2).
- ☐ The Staging Plan is suitable to be made publicly available, or a basis for non-publication has been identified, consistent with Schedule 1 (A3).
- ☐ The Staging Plan includes information that clearly identifies:

- ☐ The staging and sequencing of construction activities for Stage 1
- ☐ The location, scope, and details of all development and works included within Stage 1
- ☐ How the requirements of the Order are to be managed for Stage 1, having regard to construction timing, potential impacts, and flexibility in sequencing.
- ☐ Consultation with the Director of the EPA was undertaken consistent with Condition B2.

4. CONSULTATION AND AGENCY INTERFACE REQUIREMENTS

- ☐ The consultation period provided to the Director of the EPA was consistent with Schedule 1 (AA1) of the Order (minimum 28 days), or a shorter period was agreed and documented.
- ☐ Reasonable steps were taken by the Secretary to reach consensus with the Director of the EPA within the consultation period, in accordance with Schedule 1 (AA3).
- ☐ Any matters raised by the Director of the EPA during consultation have been addressed or are otherwise documented for the Secretary's consideration.

5. CONCLUSION AND RECOMMENDATION

- ☐ The Stage 1 – Site Preparation and Bulk Earthworks Staging Plan satisfies the requirements of Condition B2 of the Order.
- ☐ It is recommended that the Secretary approves the Stage 1 Staging Plan under Condition B2.

6. SIGN-OFF

INDEPENDENT PROBITY / ASSURANCE CONFIRMATION

Name: Andrew Harris Role: Independent Probity Advisor

Signature:



Date: 10 June 2026

STAGE 2 – GOODS SHED AND RED SHED REMOVAL

Project: Macquarie Point Multipurpose Stadium – Stage 2

Order: *State Policies and Projects (Macquarie Point Precinct) Order 2025*

Relevant Condition: B2 – Staging Plan

1. OVERARCHING STAGING PLAN REQUIREMENTS

- ☐ A Staging Plan has been prepared for Stage 2 – Goods Shed and Red Shed Removal prior to the commencement of works for that stage.
- ☐ Any amendment or variation to the Staging Plan will require approval by the Secretary prior to implementation.

2. COMPLIANCE WITH CONDITION DEPENDENCIES

- ☐ Approval of the Stage 2 Staging Plan does not authorise the commencement of works that require approval under other Order conditions.
- ☐ No works are proposed to commence prior to approval of required documents, except where permitted preparatory works under Condition B1 apply and associated prerequisites are satisfied.

3. STAGING PLAN DOCUMENTATION REQUIREMENTS

- ☐ The Staging Plan has been prepared by a suitably qualified person, consistent with Schedule 1 (A1) of the Order.
- ☐ The Staging Plan is suitable to be treated as a “relevant document” under Schedule 1 and once approved, forms part of the conditions of approval.
- ☐ Arrangements are in place for the approved Staging Plan to be provided to relevant regulators in accordance with Schedule 1 (A2).
- ☐ The Staging Plan is suitable to be made publicly available, or a basis for non-publication has been identified, consistent with Schedule 1 (A3).
- ☐ The Staging Plan includes information that clearly identifies:
 - ☐ The staging and sequencing of construction activities for Stage 1
 - ☐ The location, scope, and details of all development and works included within Stage 1

- ☐ How the requirements of the Order are to be managed for Stage 1, having regard to construction timing, potential impacts, and flexibility in sequencing.
- ☐ Consultation with the Director of the EPA was undertaken as required under Condition B2.

4. CONSULTATION AND AGENCY INTERFACE REQUIREMENTS

- ☐ The consultation period provided to the Director of the EPA was consistent with Schedule 1 (AA1) of the Order (minimum 28 days), or a shorter period was agreed and documented.
- ☐ Reasonable steps were taken by the Secretary to reach consensus with the Director of the EPA within the consultation period, in accordance with Schedule 1 (AA3).
- ☐ Any matters raised by the Director of the EPA during consultation have been addressed or are otherwise documented for the Secretary's consideration.

5. CONCLUSION AND RECOMMENDATION

- ☐ The Stage 2 – Goods Shed and Red Shed Removal Staging Plan satisfies the requirements of Condition B2 of the Order.
- ☐ It is recommended that the Secretary approves the Stage 2 Staging Plan under Condition B2.

6. SIGN-OFF

INDEPENDENT PROBITY / ASSURANCE CONFIRMATION

Name: Andrew Harris

Role: Independent Probity Advisor

Signature:



Date: 10 June 2026

INDEPENDENT PROBITY ADVISOR – MINUTE TO THE ACTING SECRETARY

APPROVAL OF EXCAVATION PLANS UNDER CONDITION B13 – ROAD RESERVES

To: Acting Secretary, Department of State Growth

From: Independent Probity Advisor

Subject: Probity and assurance advice – Excavation Plans (Road Reserves)

Date: 4 June 2026

BACKGROUND AND PURPOSE

On 24 March 2026, the Proponent submitted Excavation Plan documentation for works proposed within road reserves as part of the Macquarie Point Multipurpose Stadium Project. The plans relate to excavation and associated works within, or in close proximity to, road reservations.

This Minute provides independent probity and assurance advice to support the Acting Secretary's consideration of approval of the submitted Excavation Plan(s) under Condition B13 of the *State Policies and Projects (Macquarie Point Precinct) Order 2025* (the Order).

STATUTORY CONTEXT

Condition B12 of the Order regulates excavation works within road reservations and requires that such works be designed and constructed to maintain the stability and integrity of road infrastructure. Condition B13 further requires detailed design drawings, structural certification and supporting geotechnical assessments to be submitted to, and approved by, the Secretary prior to the commencement of works.

DISTINCTION BETWEEN CONDITIONS B12 AND B13

In practical terms, Condition B12 defines the outcome that must be achieved – namely, protection of the road reservation during both construction and operation. Also, Condition B12 operates as a substantive protection obligation. It requires that any excavation, footing or earth-retaining works within or supporting a road reservation must be designed and constructed so as not to undermine the stability or integrity of the road or its associated infrastructure.

Condition B13 operates as the evidentiary and assurance mechanism through which compliance with Condition B12 is demonstrated. It requires the preparation and submission of detailed design drawings, structural certificates and associated geotechnical assessments by suitably qualified and experienced engineers. These documents must explicitly confirm whether the proposed works do, or do not, impact the structural integrity of the road reservation and must be approved by the Secretary prior to the commencement of works.

Read together, Conditions B12 and B13 ensure that road reservation protection is both embedded as a mandatory design outcome and supported by independent technical certification and regulatory approval before excavation works proceed.

CONSULTATION UNDERTAKEN

The Order does not specify any mandatory consultation requirements for Secretary approval under Condition B13. Consultation undertaken in connection with the Excavation Plan(s) occurred in relation to Condition A1 which requires consultation with the relevant regulator when approving documents, as detailed in Schedule 8.

Records of consultation undertaken with the Hobart City Council and the Head of the State Service were sighted, with both consulted parties recording their satisfaction with the relevant Order conditions.

DECISION SCOPE AND EFFECT

Approval of the Excavation Plan(s) under Condition B13 confirms that the proposed excavation methodology and mitigation measures are acceptable for the purposes of protecting road reservations and associated infrastructure.

Approval does not authorise the commencement of works, which remains subject to satisfaction of all other applicable conditions, approvals and permits under the Order.

DOCUMENTATION REVIEWED

The following documentation was reviewed in preparing this Minute:

Documentation/Artefact	Purpose	Date
MPDC Covering Letter	Macquarie Point Multipurpose Stadium – Schedule 1, Part 4, B12 and B13 - Impact Assessment on Road Reserve for approval	24 March 2026
Attachment 1 to above Covering Letter	Impact Assessment on Road Reserve	18 March 2026
Attachment 2 to above Covering Letter	CV of suitably qualified person preparing relevant documents and plans, as required under the Order	24 March 2026
Memorandum: WSP (Geotechnical Engineer) to MPDC	Macquarie Point Multipurpose Stadium Bulk Earthworks Impact Assessment on Road Reserve	21 April 2026
Memorandum: WSP (Geotechnical Engineer) to MPDC	Macquarie Point Multipurpose Stadium Bulk Earthworks Impact Assessment on Road Reserve - Addendum	21 April 2026
Macquarie Point Development _ Impact Assessment on Road Report - Response - Letter to Secretary	Consultation response from Hobart City Council	26 May 2026

Documentation/Artefact	Purpose	Date
Letter - HOSS to A/Secretary DSG - MPDC Road Impact Assessment	Consultation response from the Head of the State Service	1 June 2026

USE OF ASSURANCE CHECKLIST

An assurance checklist has been prepared to support the Secretary's consideration of approval under Condition B13. The checklist provides a transparent and structured basis for confirming that the submitted documentation satisfies the processes, consultation and decision-making responsibilities set out in the Order.

CONCLUSION

Based on the review undertaken, the Independent Probity Advisor considers that the attached assurance checklist appropriately frames the Secretary's consideration of the requested approval under Condition B13 of the Order.

SCOPE LIMITATIONS

This probity and assurance advice is limited to assessment of administrative decision-making processes and governance compliance associated with the Acting Secretary's consideration of Excavation Plans – Road Reserves under Condition B13 of the Order. It does not extend to technical evaluation of construction methodologies, design detail, environmental performance, traffic impacts or operational arrangements, which are subject to separate approvals under other conditions of the Order.

SIGN-OFF

As the Independent Probity Advisor, we confirm that we have reviewed the documentation identified above and the processes applied by the Department of State Growth in support of the Acting Secretary's consideration of Excavation Plans – Road Reserves under Condition B13 of the Order. Based on the information provided and the assurance checks undertaken, we are satisfied that the processes applied are consistent with the requirements of the Order and accepted probity principles.



Andrew Harris
Director, MODA Consulting

t: 

e: 

4 June 2026

ATTACHMENT A – ASSURANCE CHECKLIST (EXCAVATION PLANS – ROAD RESERVES UNDER ORDER CONDITIONS B12 AND B13)

- ☐ An Excavation Plan for Road Reserves has been prepared prior to commencement of excavation works.
- ☐ The Excavation Plan identifies and seeks to address the location, extent, depth and methodology of all proposed excavations connected with road reserves.
- ☐ Design drawings, structural certification and geotechnical assessments are provided in accordance with Condition B13.
- ☐ The documentation explains how road reservation stability and integrity will be maintained.
- ☐ Mitigation measures to protect road infrastructure are identified.
- ☐ Any consultation undertaken with other parties and/or Hobart City Council in connection with other Conditions under the Order has been documented and considered.
- ☐ The Excavation Plan (Road Reserves) is suitable for approval under Condition B13 of the Order.



Andrew Harris
Director, MODA Consulting

t: [REDACTED]

e: [REDACTED]

4 June 2026

Independent Probity Advisor Report - Establishment of the Design Quality and Integrity Review Panel under Condition A9 of the *State Policies and Projects (Macquarie Point Precinct) Order 2025 Statutory Rules 2025, No. 49*

Purpose

This Probity Report provides:

- (a) An assessment of compliance with the administrative decision-making processes relating to Conditions A9 (1) and (2) under the *State Policies and Projects (Macquarie Point Precinct) Order 2025 Statutory Rules 2025, No. 49* (the Order)
- (b) Assurance observations on the framework and procedures applied by the Department of State Growth to identify, evaluate and select members for appointment to the Design Quality and Integrity Review Panel.

For the avoidance of doubt, this report does not cover Conditions A9 (3-6) of the Order. These prescribe the role, responsibilities and functions of the Design Quality and Integrity Review Panel in operation. Probity and assurance reviews to assess compliance with these conditions will be subject to future processes.

Background and Context

Conditions A9 (1) and (2) under the Order provide that the Secretary of the Department of State Growth (the Secretary) is to establish a panel called the Design Quality and Integrity Review Panel (the Panel). The Panel's responsibilities in reviewing architectural, landscaping and urban design solutions for the Macquarie Point Stadium Project are referenced in Condition A9 (3) (a), (b), (c) and (d).

Condition A9 (1) explains the Panel is to consist of at least three members and no more than five members. Condition A9 (2) stipulates Panel members must collectively have experience in architecture, landscape architecture, urban design, historic cultural heritage and design review of major public realm and infrastructure projects.

Condition A9 (2)(b) provides that membership of the Panel must include a State Service officer or State Service employee who is employed or engaged for the purposes of providing strategic advice on architecture or urban design; a person, nominated by Heritage Tasmania, who has expertise in historic cultural heritage; and a person with expertise in landscape architecture.

The Order does not prescribe processes for the Secretary to identify, evaluate or select candidates for appointment to the Panel nor does it mandate consultation to be undertaken by the Secretary in discharging obligations under Condition A9, beyond securing a nominee to the Panel from the Heritage Council.

The objectives of the Macquarie Point Multipurpose Stadium Governance, Oversight and Assurance Framework in meeting the requirements of the Order include transparency and accountability, robust oversight and assurance and informed decision-making. The application of general probity principles to the establishment of the Panel assists in demonstrating that decisions under the Order are to be made on the basis of integrity, fairness and transparency, thereby maintaining public confidence.

Framework to Guide the Establishment of the Panel

In the absence of defined guidelines or processes under the Order for the establishment of the Panel, the Secretary requested advice from the Department of State Growth (the Department) on a framework for the identification and selection of potential candidates.

The framework was designed and implemented on the basis of the Secretary's approval of formal advice and recommendations from the Department developed through the following three Minutes from the Department to the Secretary:

D25/358309	Design Quality and Integrity Review Panel: Establishment of the Design Quality and Integrity Review Panel (19/12/2025)
D26/16155	Design Quality and Integrity Review Panel - Selection Process (13/1/2026)
D26/14549	Design Quality and Integrity Review Panel - Pre-Screened Individuals (16/1/2026).

These Minutes document consultation, candidate identification, nomination, pre-screening and selection process steps and sought to preserve consistency with Condition A (9) of Order, including the responsibilities and authority of the Secretary.

Departmental advice was supplemented by advice from the Independent Probity Advisor (IPA) from 28 January 2026.

Consultation - Identification of nominees

The Secretary conducted consultation with a range of stakeholders and subject matter experts (internal and external to the State Government) to seek advice on potential Panel members and to invite nominations from suitably qualified individuals.

The Secretary requested the Department to independently consider potential candidates from the Office of the Victorian Government Architect (OVGA) Register and the New South Wales Design Panel Register.

These processes resulted in the creation of a long list 28 nominees. Of these, 17 individuals expressed an interest in participating in the Panel.

Consultation – Head of the State Service

The Secretary consulted with the Head of the State Service via letter on 22 January 2026. As the regulator for Condition A (9) under the Order, the Secretary is not required to consult with the Head of the State Service in establishing the Panel but made a determination to do so in this instance on the basis of advice from the Crown Solicitor.

The correspondence to the Head of the State Service sought feedback on the pre-screened candidates and included Curricula Vitae and the evaluation criteria to be applied to short-listed candidates. The Secretary received a response to this correspondence dated 29 January 2026 which included a suggestion that the following be considered in establishing the Panel:

- Tasmanian Government's Women on Boards Strategy 2020–2025;
- Knowledge of the Tasmanian context, supported by local experience; and

- The importance of managing any actual or perceived conflicts of interest with the Proponent.

Pre-Screening

Pre-screening of the long list of candidates was undertaken by the Department through the Deputy Secretary, Strategy, Housing, Information and Planning against four criteria:

- Consistency with requirements of clause A9 (2) (a)(i-v) of the Order
- Large-scale civic experience
- Stadium related experience
- Curriculum Vitae.

This initial evaluation process confirmed a shortlist of 17 candidates to be subject to an internal assessment against six criteria.

Evaluation Criteria Benchmarking

Six evaluation criteria were established by the Department prior to the conduct of the evaluation. The criteria were based on the New South Wales State Design Review Panel approach along with relevant considerations for selecting members to the Office of the Victorian Government Architect Panel.

The evaluation criteria were documented in the Secretary's correspondence to the Head of the State Service on 22 January 2026 and in the Selection Report for the Panel.

Conflicts of Interest

In the letter to the Head of the State Service on 22 January 2026 the Secretary declared previous working relationships or role driven interactions with 10 potential nominees.

On 3 February 2026, prior to the evaluation, the Secretary executed a Conflict of Interest to record these interactions. The declaration did not rise to a level of materiality sufficient to impact – or be perceived to impact – on the Secretary's ability to discharge obligations under Condition A9 of the Order.

Engagement with candidates

In advance of the evaluation, the Secretary declared a discussion with a candidate on a matter unrelated to Condition A9 or the evaluation. Beyond this, there was no engagement between candidates and the Secretary prior to the conduct of the evaluation.

Evaluation and Selection of Nominees

The evaluation of the shortlisted candidates was conducted by the Secretary on 6 February 2026. The evaluation was supported by the Director of the Office of the Secretary who documented the ratings for each candidate and the rationale for their comparative performance against the criteria.

This assessment resulted in the identification of five candidates suitable for appointment, subject to satisfaction with conflict-of-interest requirements and other terms and conditions to be conveyed to candidates by the Department.

Post Evaluation Process

In advance of the Secretary making a final determination on the composition of the Panel, the Secretary sent letters to the five shortlisted nominees on Wednesday 11 February 2026 to secure:

- Confirmation from candidates that their skills and experience align to the roles and responsibilities of the Panel under Condition A9 (2) under the Order
- A Conflict of Interest declaration, as a mandatory precondition for acceptance.

One candidate self-identified as having a potential conflict of interest relating to the Stadium project. This candidate was thereby excluded by the Secretary from further consideration.

Final Selection and Establishment

The post-evaluation correspondence provided a further verification of candidate suitability for selection, given there was no interview process which would test candidate alignment with the duties of Panel membership.

The final selection by the Secretary was also informed by the objective of achieving an optimal blend of candidates which could demonstrably meet the requisite areas of expertise specified under Condition A9 of the Order and reflect balance in membership across gender, cultural background and location. This balance in membership was incorporated in the construction of evaluation criterion No. 6.

The evaluation and selection process was witnessed by the IPA as an independent observer.

The selection was conducted without any emergent material probity considerations. No unauthorised personnel attended the evaluation meeting and the IPA was present at all times during the meeting.

The follow up correspondence to prospective candidates was managed by the Office of the Secretary with no probity matters raised, beyond the self-identification of the candidate with a potential conflict of interest.

The IPA can verify that the process established by the Secretary on advice from the Department was followed and that the assessment was conducted consistently with accepted probity principles. Based on the above summary, the required compliance steps and timelines have been met and there has been adherence to the mandatory obligations set out in the Order. On this basis, there is sufficient justification and confidence to support a decision by the Secretary to establish the Panel.

Selection Report

The Office of the Secretary prepared a Selection Report which documents the ratings for each candidate and comments against the evaluation criteria. The report records that one candidate withdrew prior to the evaluation, one candidate was not progressed through the evaluation on the basis of previous engagement/involvement with the Proponent and one was removed for further consideration, following evaluation, based on potential conflict of interest.

As noted above, the final selection includes a consideration of candidate balance and diversity.

The Selection Report provides an accurate summary of the deliberation and outcomes of the evaluation meeting. The Selection Report includes qualitative and quantitative evidence in support of the final rankings for shortlisted and non-shortlisted candidates and addresses Condition A9 (2) (b)(i-iii) which mandates candidates with State Service tenure, nomination from Heritage Tasmania and a person with expertise in landscape architecture.

Timeline Requirement

The Order provides that the Panel is to be established before any design review takes place. The Department of State Growth has confirmed that no design review activities pursuant to Condition A9 under the Order have been undertaken prior to the establishment of the Panel.

Information Security and Privacy

No unauthorised release of information was identified during the process for the establishment of the Panel. All material relating to the nominees and their evaluation was stored securely by the Department, noting that information on candidates was released to stakeholders during consultation by the Secretary in establishing the Panel.

Documentation

The following documentation or artefacts were created to support the establishment of the Panel. Each document has been sighted by the IPA in preparing this Report.

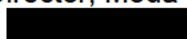
Stage	Documentation/Artefact	Date
Order Conditions	<i>State Policies and Projects (Macquarie Point Precinct) Order 2025 Statutory Rules 2025, No. 49</i>	21 October 2025
Identification of Candidates	Letters from the Secretary to stakeholders and subject matter experts to seek potential Panel members: - Major Infrastructure Project Advisors (x2) - Chief Executive Officer, Macquarie Point Development Corporation - Strategic Architectural and Urban Design Adviser to the Tasmanian Government - Chief Executive Officer, Stadiums Tasmania - Chief Executive Officer, Hobart City Council - Secretary, Department of Natural Resources and Environment Tasmania	19 December 2025
Terms of Reference	Design Quality and Integrity Review Panel	16 January 2026
Consultation on nominees	Letter to the Head of the State Service from the Secretary	22 January 2026
Framework and Process	D25/358309: <i>Design Quality and Integrity Review Panel: Establishment of the Design Quality and Integrity Review Panel</i> D26/16155: <i>Design Quality and Integrity Review Panel – Selection Process</i> D26/14549: <i>Design Quality and Integrity Review Panel – Pre-Screened Individuals</i>	D25/358309: 19 December 2026 D26/16155: 13 January 2026 D26/14549: 16 January 2026

Stage	Documentation/Artefact	Date
Conflict of Interest - Secretary	Declaration of Conflict of Interest by the Secretary, Department of State Growth	6 February 2026
Post-evaluation confirmation of candidate skills and experience	Letters from the Secretary to shortlisted candidates to seek confirmation of skills and experience relevant to the duties of the Panel	11 February 2026
Conflict of Interest - candidates	Responses from candidates regarding conflicts of interest	Various - February 2026
Evaluation and Selection of Candidates	Selection Report, including scoring and ranking matrix	19 February 2026

Conclusions

- (a) As the Independent Probity Advisor, we certify that we have reviewed the documentation and processes required under Order Condition A9 (1) and (2) of the *State Policies and Projects (Macquarie Point Precinct) Order 2025 No. 49*.
- (b) Based on the documented evidence sighted and observing the process for the establishment of the Design Quality and Integrity Review Panel, we are satisfied that all required compliance steps and timelines have been met and that the establishment of the Panel demonstrates adherence to the mandatory obligations set out in the Order.
- (c) We confirm that the establishment of the Panel was conducted consistently against the framework designed by the Secretary and the Department of State Growth for this purpose.
- (d) The processes which supported the identification, evaluation and selection of nominees for the Panel were applied by the Secretary of the Department of State Growth and officers of the Department of State Growth consistently with accepted probity principles and protocols.

We have executed the attached assurance certification document which confirms the above advice.


 Andrew Harris
 Director, Moda Consulting
 t: 
 e: 
 19 February 2026

Order Condition A9: Design Quality & Integrity Review Panel – Independent Probity Assurance Checklist

Condition A9 (1) and (2) under the *State Policies and Projects (Macquarie Point Precinct) Order 2025 Statutory Rules 2025, No. 49* (the Order) provides that the Secretary of the Department of State Growth (Secretary) is to establish a panel, called the Design Quality and Integrity Review Panel (Panel).

The Panel is to consist of at least 3 members and no more than 5 members (Condition A9 (1) and members must collectively have experience in architecture, landscape architecture, urban design, historic cultural heritage and design review of major public realm and infrastructure projects (Condition A9 (2)).

Condition A9 (2)(b) provides that membership of the Panel must include a State Service officer or State Service employee who is employed or engaged for the purposes of providing strategic advice on architecture or urban design; a person, nominated by Heritage Tasmania, with expertise in historic cultural heritage; and a person with expertise in landscape architecture.

1. Overarching Requirements (Condition A9)

- ☒ Secretary has established the Design Quality and Integrity Review Panel (3–5 members).
- ☒ Panel includes required expertise: architecture, landscape architecture, urban design, historic cultural heritage, design review of major infrastructure and public realm.
- ☒ Panel includes required designated members (State Service officer or employee, Heritage Tasmania nominee, landscape architecture expert).
- ☒ Panel must be established before any design review occurs (timeline requirement).

Probity Sign-Off Statement

I, the Independent Probity Advisor, certify that I have reviewed the documentation and processes required under Order Condition A9 (1) and (2) of the *State Policies and Projects (Macquarie Point Precinct) Order 2025*.

Based on the documented evidence sighted and observing the process for the establishment of the Design Quality and Integrity Review Panel, I am satisfied that all required compliance steps and timelines have been met and that the establishment of the Panel demonstrates adherence to the mandatory obligations set out in the Order.

Signed: 

Name: ANDREW HARRIS

Position: Independent Probity Advisor

Date: 19/2/26

Secretary Approval and Attestation

I, the Secretary (or delegate), confirm that:

☐ all relevant documentation has been provided to the Independent Probity Advisor

☐ No conflicts of interest have arisen.

Signed: _____

Name: _____

Position: Secretary / Delegate

Date: _____

Appendix 1

Conditions A9 (3-6) cover the role responsibilities and functions of the Design Quality and Integrity Review Panel in operation. These are provided below for noting only. Assurance reviews to assess compliance with these conditions will be subject to future processes.

2. Panel Functions and Responsibilities

- ☐ Panel reviews design solutions at earliest opportunity.
- ☐ Panel provides feedback before Secretary approval of B3, B5, B7 plans.
- ☐ Panel provides consensus-related feedback under AA3.
- ☐ Panel provides general feedback on design and staging.
- ☐ Feedback must be provided within 10 working days of request (timeline).

3. Proponent Requirements Under A9

- ☐ Proponent must seek Panel feedback before submitting plans for Secretary approval.
- ☐ Panel must provide written feedback within 10 working days.
- ☐ Proponent must publish statement outlining Panel-suggested changes before plan approval.
- ☐ Publication must occur after Panel feedback and before approval (timeline).

4. Documentation Requirements

- ☐ Evidence Panel established before review commenced.
- ☐ Timestamped feedback requests showing they occurred before approvals.
- ☐ Evidence of Panel meeting 10-day response timeline.
- ☐ Public statement on Panel suggestions retained.
- ☐ Documentation must exist before Secretary approval of B3/B5/B7 (timeline).

5. Compliance Assurance and Review Controls

- ☐ Internal control ensures A9 consultation occurs before plan submission.
- ☐ Tracking mechanism verifies no plan progresses without Panel feedback.
- ☐ Monitoring of 10-day response timeline.
- ☐ Non-adopted Panel recommendations published before finalisation.